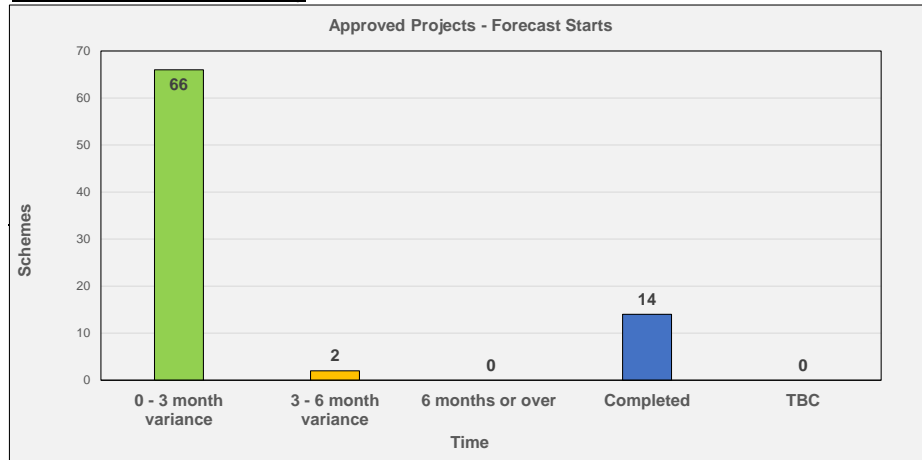
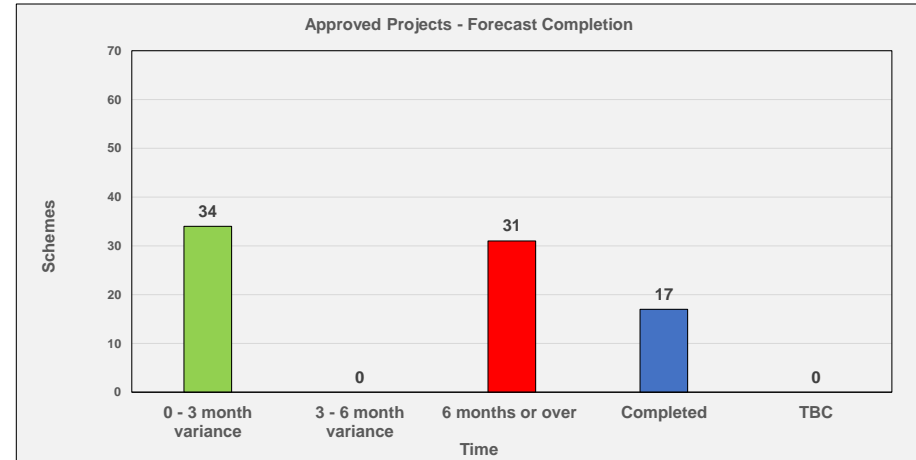


IP Milestone Baseline Summary



Key Movement

Total number of schemes being reported to **82**
66 schemes report Green status
2 schemes continue to report Amber status
0 schemes report Red status
14 schemes completed



Key Movement

Of the **82** schemes being reported against:
34 schemes report a Green status.
0 schemes report an Amber status
31 schemes report a Red status
17 schemes completed

IN FLIGHT: Committed Projects (with committed funding)											
Project	Current Business Case Stage	Business Case Approval Level	BC Approval Date	Next BC & Date Expected	Committed Sum (£m)	Actual WMCA Spend to Sep-22 (£m)	Approved Start Date: BC / FA	Forecast / Actual Start Date	Approved Completion Date: BC / FA	Forecast / Actual Completion Date	Comment
UKC Interchange											
UGC Business Plan. UGC Operating Costs - 8 Years to 31/03/24.	SOC	Investment Board	13/02/2018	N/A	11.04	8.74	01/04/2016	01/04/2016	31/03/2024	31/03/2024	
HS2 Hybrid Act Change (HS2 Parallel Designs)	OBC	Investment Board	13/02/2018	N/A	9.80	7.75	13/02/2018	13/02/2018	31/12/2025	31/12/2025	
HS2 Parallel Designs - Automated People Mover Alignment and Capacity Upgrade	FBC	Investment Board	10/08/2020	N/A	5.75	0.00	10/08/2020	10/08/2020	31/12/2029	31/12/2029	
HS2 Parallel Designs - Hub Movement and Connectivity	SOC	SLT	26/08/2020	OBC TBC	1.99	0.52	26/08/2020	26/08/2020	31/12/2023	31/12/2023	Change Request approved 25/11/2022 extending end date into Dec23, and amount of management overheads of £297,750 to be withheld.
HS2 Parallel Designs - Arden Cross Multi-Storey Car Park & Balancing Ponds	OBC	WMCA Board	23/07/2021	FBC 2024	7.30	6.41	10/08/2020	10/08/2020	30/06/2024	30/06/2024	
HS2 Parallel Designs - Roundabout Overtrace	FBC	WMCA Board	13/09/2019	N/A	11.36	10.12	13/09/2019	13/09/2019	31/12/2022	31/08/2023	Forecast end date as per correspondence from project team. Change Request due to be submitted to WMCA Assurance to extend completion date.
HS2 Parallel Designs - Highway Pinch-Point Improvements [NEC Longabout]	FBC	WMCA Board	08/11/2019	N/A	3.38	0.53	02/12/2019	02/12/2019	31/12/2024	31/12/2024	Change Request approved 27/01/2023 extending the end date into Dec24.
Birmingham International Station - Integrated Transport Hub	OBC	Investment Board	30/04/2018	FBC Dec-22	6.38	6.10	30/04/2018	30/04/2018	31/12/2022	31/12/2022	Project concluded. Most of remaining funds have been reallocated into the MSCP project via CR.
Strategy: Utilities, Land Value, Car Parking	SOC	SLT	23/05/2017	OBC TBC	0.24	0.20	16/02/2017	16/02/2017	31/03/2023	31/03/2023	

Project	Current Business Case Stage	Business Case Approval Level	BC Approval Date	Next BC & Date Expected	Committed Sum (£m)	Actual WMCA Spend to Sep-22 (£m)	Approved Start Date: BC / FA	Forecast / Actual Start Date	Approved Completion Date: BC / FA	Forecast / Actual Completion Date	Comment
UKC Infrastructure											
2016/17 UKC PMO Expenditure	SOC				0.44	0.44	2016/17	2016/17	2016/17	2016/17	Management cost incurred by Solihull during the inception of UKC Infrastructure SOC Phase 1 and 2. Project closure process ongoing.
A45 Damson Parkway Junction Improvements	SOC	SLT	20/02/2019	OBC	1.30	0.81	06/10/2017	06/10/2017	31/07/2022	31/12/2023	Change Request received in WMCA Assurance Dec22 to extend completion date into Dec23 (Longstop Date 6 months later).
A34 Stratford Road Enhancement Study	SOC	SLT	19/09/2018	OBC	1.00	0.53	19/09/2018	19/09/2018	30/04/2022	30/09/2026	Change Request received in WMCA Assurance Dec22 to extend completion date into Sep26 (Longstop Date 6 months later).
A452 Chester Road Enhancement Study	SOC	SLT	19/09/2018	OBC	1.11	0.49	19/09/2018	19/09/2018	30/09/2022	31/12/2023	Change Request received in WMCA Assurance Dec22 to extend completion date into Dec23 (Longstop Date 6 months later).
Solihull Town Centre Access Improvements	SOC	SLT	19/09/2018	OBC	2.72	1.56	19/09/2018	19/09/2018	30/04/2021	30/09/2026	Change Request received in WMCA Assurance Dec22 to extend completion date into Sep26 (Longstop Date 6 months later).
Wildlife Ways (A45 to Town Centre Damson Parkway Cycle Link)	FBC	WMCA Board	28/09/2018	Closure	2.47	2.20	14/09/2018	14/09/2018	30/09/2023	31/12/2023	Change Request received in WMCA Assurance Dec22 to extend completion date into Dec23 (Longstop Date 6 months later).
Birmingham Business Park Southern Access	SOC	Investment Board	06/10/2017	Closure	0.05	0.03	06/10/2017	06/10/2017	31/12/2019	31/12/2023	Change Request received in WMCA Assurance Dec22 to extend completion date into Dec23 (Longstop Date 6 months later).
Solihull Station New location feasibility study	OBC	Investment Board	16/10/2017	Closure	0.07	0.07	16/10/2017	16/10/2017	31/03/2018	30/06/2023	This project has concluded. Confirmed that the rail station should stay in its existing location. Closure Report submission Jun23.
Solihull Town Centre Public Realm Improvement scheme	SOC	Investment Board	06/10/2017	OBC	0.53	0.46	06/10/2017	06/10/2017	31/07/2021	30/09/2023	Change Request received in WMCA Assurance Dec22 to extend completion date into Sep23 (Longstop Date 6 months later).
Kingshurst Village Centre	OBC	Investment Board	15/06/2020	FBC	5.69	5.23	15/06/2020	15/06/2020	30/09/2021	30/09/2023	Change Request received in WMCA Assurance Dec22 to extend completion date into Sep23 (Longstop Date 6 months later).
Chelmsley Wood Town Centre	SOC	Investment Board	06/10/2017	OBC	3.40	2.53	06/10/2017	06/10/2017	31/12/2022	30/09/2023	Change Request received in WMCA Assurance Dec22 to extend completion date into Sep23 (Longstop Date 6 months later).
Accelerating Housing Delivery - Simon Digby	OBC	Investment Board	06/10/2017	FBC	1.12	0.92	06/10/2017	06/10/2017	30/04/2021	29/02/2024	Change Request received in WMCA Assurance Dec22 to extend completion date into Feb24 (Longstop Date 6 months later).
Walking, Cycling & Green Infrastructure Investment Programme	SOC	Investment Board	20/08/2018	OBC *2	0.80	0.55	20/08/2018	20/08/2018	31/05/2021	31/12/2023	Change Request received in WMCA Assurance Dec22 to extend completion date into Dec23 (Longstop Date 6 months later).
UKC Hub Access and Transport Modelling Programme	SOC	Investment Board	20/08/2018	SOC	0.46	0.45	20/08/2018	20/08/2018	31/10/2020	30/09/2023	Change Request received in WMCA Assurance Dec22 to extend completion date into Sep23 (Longstop Date 6 months later).

Project	Current Business Case Stage	Business Case Approval Level	BC Approval Date	Next BC & Date Expected	Committed Sum (£m)	Actual WMCA Spend to Sep-22 (£m)	Approved Start Date: BC / FA	Forecast / Actual Start Date	Approved Completion Date: BC / FA	Forecast / Actual Completion Date	Comment
Solihull Station Integrated Transport Hub	SOC	Investment Board	20/08/2018	OBC	2.08	1.44	20/08/2018	20/08/2018	31/03/2021	31/03/2023	Change Request received in WMCA Assurance Dec22 to extend completion date into Mar23 (Longstop Date 6 months later).
Solihull Town Centre - Development & Investment	SOC	Investment Board	20/08/2018	OBC	1.85	1.83	20/08/2018	20/08/2018	31/10/2022	31/10/2022	Project complete. Project closure process ongoing.
Accelerated Housing Delivery - Utilising Solihull Assets	SOC	Investment Board	20/08/2018	OBC	2.82	2.28	20/08/2018	20/08/2018	31/01/2023		Change request due to be submitted to WMCA Assurance.
Playing Pitch Implementation Strategy	SOC	SOP	13/01/2022	OBC	0.34	0.00	13/01/2022	13/01/2022	31/08/2022		Spin-off of Project 31317_Accelerated Housing Delivery - Utilising Solihull Assets, with no additional funding commitment from WMCA. Change request due to be submitted to WMCA Assurance.
Middlewood House	OBC	SOP	04/10/2022	FBC	0.24	0.00	04/10/2022	04/10/2022	30/06/2023	30/06/2023	Spin-off of Project 31317_Accelerated Housing Delivery - Utilising Solihull Assets.
Rowood Drive	OBC	SLT	14/12/2022	FBC	0.50	0.00	05/12/2022	05/12/2022	31/01/2025	31/01/2025	Spin-off of Project 31317_Accelerated Housing Delivery - Utilising Solihull Assets.
Inclusive Growth - Securing Social Value	SOC	Investment Board	20/08/2018	BCJ / Evaluation	1.24	0.63	20/08/2018	20/08/2018	30/06/2022	31/03/2025	Change Request received in WMCA Assurance Dec22 to extend completion date into Mar25 (Longstop Date 6 months later).
Sustainable Energy - Enabling Clean Growth and Mobility	SOC	Investment Board	20/08/2018	TBD	0.63	0.52	20/08/2018	20/08/2018	31/03/2020	30/06/2024	Change Request received in WMCA Assurance Dec22 to extend completion date into Jun24 (Longstop Date 6 months later).
Sustainable Energy - UKC Hub Low Carbon Heat Network	SOC	Investment Board	20/08/2018	TBD	0.17	0.06	20/08/2018	20/08/2018	31/03/2019	30/09/2024	Change Request received in WMCA Assurance Dec22 to extend completion date into Sep24 (Longstop Date 6 months later).
Low Carbon Future Mobility	SOC	Investment Board	18/09/2018	OBC	0.52	0.42	18/09/2018	18/09/2018	31/12/2023	31/03/2025	Change Request received in WMCA Assurance Dec22 to extend completion date into Mar25 (Longstop Date 6 months later).
Sustainable Energy - Solihull Town Centre Low Carbon Energy Network	OBC	Investment Board	15/06/2020	FBC	2.47	1.39	15/06/2020	15/06/2020	30/06/2021	31/07/2023	Change Request received in WMCA Assurance Dec22 to extend completion date into Jul23 (Longstop Date 6 months later).
Local Strategic Network Resilience: Connectivity and Enhancements Programme	SOC	SLT	18/03/2020	OBC	1.12	0.77	18/03/2020	18/03/2020	28/02/2022	Paused / Part to be merged into 31320	Change Request received in WMCA Assurance Dec22 to pause two of the three FBCs and merge the third one into 31320_Low Carbon Future Mobility. Smart Resilient Assets FBC Paused. Significant Network Connections FBC Paused. Sustainable Mobility Management OBC Merged with Low Carbon Future Mobility.

Project	Current Business Case Stage	Business Case Approval Level	BC Approval Date	Next BC & Date Expected	Committed Sum (£m)	Actual WMCA Spend to Sep-22 (£m)	Approved Start Date: BC / FA	Forecast / Actual Start Date	Approved Completion Date: BC / FA	Forecast / Actual Completion Date	Comment
Coventry City Centre First											
City Centre First - Coventry Station Master Plan	FBC	WMCA Board	09/03/2018	N/A	39.40	39.27	30/06/2018	31/10/2018	31/03/2023	31/12/2031	Change Request received in WMCA Assurance Dec22 to extend completion date into Dec31.
Coventry City Centre First	FBC	WMCA Board	28/06/2019	N/A	31.60	31.33	28/06/2019	28/06/2019	31/05/2021	31/05/2021	Project complete. Project closure process ongoing.
Coventry Regeneration											
Coventry City Centre South	FBC	WMCA Board	08/02/2018	N/A	98.75	15.68	07/03/2018	07/03/2018	31/03/2033	31/03/2033	
Coventry Friargate Business District Phase1	FBC	WMCA Board	30/09/2018	N/A	51.20	41.79	30/09/2020	25/11/2020	31/12/2035	31/12/2035	Building C10 Practical Completion Date is 01/05/2023.
Coventry South Interchange											
A46 Stoneleigh Junction (A46 Link Road Phase1)	FBC	WMCA Board	14/09/2018	N/A	6.60	5.48	19/11/2020	19/11/2020	31/03/2023	31/03/2023	
A46 Link Road Phase 2 [Strategic Link]	SOC	SLT	26/06/2017	OBC Jun-21	0.35	0.00	15/06/2020	15/06/2020	31/03/2026	31/03/2026	
A46 Link Road Phase 3 [Solihull]	SOC	SLT	26/06/2017	OBC Q4 -21	0.10	0.06	26/06/2017	26/06/2017	31/03/2026	31/03/2026	
Coventry South Interchange	SOC	SLT	26/06/2017	OBC	0.05	0.04	26/07/2017	26/07/2017	31/03/2024	31/03/2024	Change Request approved 31/01/2023 extending end date into Mar24.
Tile Hill Station Improvements	SOC	SLT	26/06/2017	OBC Nov-21	0.30	0.30	26/07/2017	26/07/2017	31/03/2022	31/03/2022	Project complete. Project closure process ongoing.
Coventry North											
M6 Junction 3 improvements	SOC	SLT	20/02/2018	OBC Nov-20	0.10	0.10	02/04/2025	02/04/2025	30/03/2028	30/03/2028	
Kersley Link Road	SOC	SLT	21/02/2018	OBC Nov-20	0.10	0.10	01/04/2021	01/04/2021	29/03/2024	29/03/2024	
Coventry VLR											
Very Light Rail	SOC	WMCA Board	27/11/2017	OBC 10/09/2021	12.20	12.20	27/11/2017	27/11/2017	31/03/2022	31/03/2022	Project complete. Project Closure report received.
Coventry Programme											
City of Culture Trust 2021	FBC	WMCA Board	13/09/2019	N/A	4.00	4.00	13/09/2019	13/09/2019	31/03/2022	31/05/2022	Due to the pandemic the events started in May 2021 and finished in May 2022. Project complete. Project closure process ongoing.
UK Battery Industrialisation Centre [UK BIC]	FBC	WMCA Board	13/09/2019	N/A	Up to £2.80m Interest (£18.00m less)	18.00	31/03/2018	31/03/2018	31/12/2033	31/12/2033	
Coventry Electric Bus City	FBC	WMCA Board	19/03/2021	N/A	5.00	0.45	19/03/2021	19/03/2021	31/03/2025	31/03/2025	

Project	Current Business Case Stage	Business Case Approval Level	BC Approval Date	Next BC & Date Expected	Committed Sum (£m)	Actual WMCA Spend to Sep-22 (£m)	Approved Start Date: BC / FA	Forecast / Actual Start Date	Approved Completion Date: BC / FA	Forecast / Actual Completion Date	Comment
Sprint											
Sprint Hagley Road - Phase 2 Dudley & Halesowen	SOC	SLT	09/01/2018	OBC 01/12/2021	2.90	0.43	06/09/2022	01/12/2022	01/12/2025	01/12/2029	Forecast end date as per correspondence from project team. Change Request due to be submitted to WMCA Assurance to extend completion date.
Sprint - Birmingham to Sutton Coldfield	SOC	SLT	23/05/2017	OBC TBC	1.23	1.23	23/05/2017	23/05/2017	01/08/2022	01/12/2029	Forecast end date as per correspondence from project team. Change Request due to be submitted to WMCA Assurance to extend completion date.
Sprint - A34 Walsall to Birmingham	FBC	WMCA Board	14/02/2020	N/A	19.54	17.37	01/02/2020	01/03/2020	31/03/2022	30/06/2025	Change Request approved 08/02/2023 realigning funds between A34 into A45. Change Request due to be submitted to WMCA Assurance to extend completion date.
Sprint - Birmingham to Longbridge	SOC	SLT	17/08/2017	OBC 01/12/2022	0.30	0.14	01/12/2023	01/12/2023	01/12/2026	01/12/2029	Forecast end date as per correspondence from project team. Change Request due to be submitted to WMCA Assurance to extend completion date.
Sprint - Hall Green to Interchange via Solihull	SOC	SLT	22/11/2017	OBC 01/12/2023	0.30	0.09	01/12/2024	01/12/2024	31/03/2028	01/12/2029	Forecast end date as per correspondence from project team. Change Request due to be submitted to WMCA Assurance to extend completion date.
Sprint - A45 Birmingham to Airport and Solihull	FBC	WMCA Board	14/02/2020	N/A	22.76	20.05	01/02/2020	01/03/2020	31/03/2022	30/06/2025	Change Request approved 08/02/2023 realigning funds between A34 into A45. Change Request due to be submitted to WMCA Assurance to extend completion date.

Project	Current Business Case Stage	Business Case Approval Level	BC Approval Date	Next BC & Date Expected	Committed Sum (£m)	Actual WMCA Spend to Sep-22 (£m)	Approved Start Date: BC / FA	Forecast / Actual Start Date	Approved Completion Date: BC / FA	Forecast / Actual Completion Date	Comment
Metro Programme											
Metro East Birmingham - Solihull (EBS)	SOC	Investment Board	07/07/2017	OBC TBC	10.20	9.70	07/07/2017	07/07/2017	31/12/2019	31/12/2019	Project complete. Closure report to be received. There is a new project in the CRSTS programme to review the options on this corridor and develop a new OBC or even SOBC.
Metro: Bilston Road Track Replacement Phase 2	FBC	WMCA Board	17/02/2017	N/A	15.03	13.92	01/01/2017	01/01/2017	31/12/2017	31/12/2022	Project complete. Closure report to be received. There is a new project in the CRSTS programme to review the options on this corridor and develop a new OBC or even SOBC.
Metro Birmingham Eastside Extension	FBC	WMCA Board	14/02/2020	N/A	18.50	0.00	02/01/2020	01/06/2020	31/07/2025	31/03/2027	Change in completion date due to interface with HS2. Change Request due to be submitted to WMCA Assurance to extend completion date.
Metro Centenary Square Extension	FBC	WMCA Board	17/03/2017	N/A	63.10	63.10	07/04/2017	07/05/2017	21/12/2021	21/12/2021	Project complete. Closure report to be received.
Metro Wolverhampton Interchange	FBC	WMCA Board	01/12/2018	N/A	27.40	27.40	01/12/2018	01/12/2018	31/03/2022	30/04/2023	Forecast end date TBC due to third party approvals impacting on construction.
Metro Wednesbury to Brierley Hill Extension	FBC	WMCA Board	19/03/2019	N/A	103.00	0.15	04/11/2019	04/11/2019	31/12/2023	31/10/2024	Forecast end date change due to the pandemic, delays to the TWAO, Network Rail agreement completion, land acquisition and procurement issues. Change Request due to be submitted to WMCA Assurance to extend completion date.
Rail Programme											
Rail - Sutton Coldfield Gateway	SOC	SLT	12/10/2017	OBC	0.87	0.33	12/10/2017	12/10/2017	31/03/2024	31/03/2024	Change Request approved 24/01/2023 extending end date into Mar24.
Rail - Walsall to Wolverhampton Local Enhancements (Package 1)	FBC	WMCA Board	15/01/2021	N/A	15.99	10.40	30/11/2019	30/11/2019	30/03/2023	30/04/2024	Forecast end date as per correspondence from project team. Change Request due to be submitted to WMCA Assurance to extend completion date.
Rail - Camp Hill Line Local Enhancements (Package 2)	FBC	WMCA Board	15/01/2021	N/A	36.35	9.13	30/11/2019	30/11/2019	31/12/2023	31/12/2023	
Perry Barr Railway Station and Bus Interchange	FBC	WMCA Board	15/01/2021	N/A	9.54	5.46	15/01/2021	15/01/2021	31/08/2022	31/08/2022	Project complete. Project closure process ongoing.

Project	Current Business Case Stage	Business Case Approval Level	BC Approval Date	Next BC & Date Expected	Committed Sum (£m)	Actual WMCA Spend to Sep-22 (£m)	Approved Start Date: BC / FA	Forecast / Actual Start Date	Approved Completion Date: BC / FA	Forecast / Actual Completion Date	Comment
Land Remediation											
Land Remediation (Black Country Consortium) [LPIF]	SOC	WMCA Board	15/01/2021	N/A	53.04	22.85	17/02/2017	17/02/2017	31/03/2025*	31/03/2025	*Programme management cost profiled to 31/03/2026.
Brownfield Land & property Development Fund (BLPDF)	SOC	WMCA Board	17/02/2017	N/A	50.00	39.23	17/02/2017	17/02/2017	31/03/2024	31/03/2024	
Business Innovation											
Innovation - West Midlands Innovation Programme	FBC	FBC	24/06/2019	FBC 18/01/2020	3.24	2.89	24/06/2019	24/06/2019	30/12/2022	31/03/2023	Forecast end date as per correspondence from project team.
Innovation - Urban Challenge	SOC	SLT	12/03/2018	N/A	0.20	0.20	12/03/2018	12/03/2018	01/06/2018	01/06/2018	Project concluded. Closure Report pending.
Innovation - West Midlands 5G	OBC	SLT	19/06/2019	FBC TBC	5.00	3.43	19/06/2019	19/06/2019	31/03/2024	31/03/2024	Rolling expiry date until funds are spent and outputs are delivered.
Innovation - Energy Capital (Energy Efficiency and Fuel Poverty)	SOC	SLT	20/03/2019	N/A	0.25	0.25	20/03/2019	20/03/2019	01/03/2023	01/03/2023	Project complete. Project closure process ongoing.
Innovation - Ultra Low Emission Vehicle (ULEV) Strategy	SOC	SLT	20/03/2019	N/A	0.25	0.25	01/06/2019	01/06/2019	30/09/2021	30/09/2021	Project complete. Project closure process ongoing.
Innovation - West Midlands Growth Company	FBC	Investment Board	19/11/2018	N/A	7.20	6.75	01/04/2019	01/04/2019	31/03/2023	31/03/2023	
Employment Education & Skills											
Aspirations for All	SOC	SLT	21/08/2019	N/A	0.50	0.50	21/08/2019	21/08/2019	30/09/2023	30/09/2023	
HS2 Jobs and Skills Workstream	SOC	SLT	20/06/2018	TBC	0.81	0.78	20/06/2018	31/08/2018	31/03/2023	31/03/2023	
Commonwealth Games											
Commonwealth Games 2022 - Alexander Stadium Redevelopment	FBC	WMCA Board	30/11/2019	N/A	25.00	25.00	20/03/2020	20/03/2020	01/06/2022	01/06/2022	Project complete. Project closure process ongoing.

Project	Current Business Case Stage	Business Case Approval Level	BC Approval Date	Next BC & Date Expected	Committed Sum (£m)	Actual WMCA Spend to Sep-22 (£m)	Approved Start Date: BC / FA	Forecast / Actual Start Date	Approved Completion Date: BC / FA	Forecast / Actual Completion Date	Comment
Business and Tourism Project - BATP											
Business and Tourism Project - BATP	FBC	WMCA Board	05/06/2020	N/A	2.60	0.29	05/06/2020	05/06/2020	30/11/2023	30/11/2023	Programme delivered by West Midlands Growth Company, with WMCA acting as Accountable Body.
WM2041											
WM2041 Five Year Plan	FBC	WMCA Board	19/03/2021	N/A	5.10	1.55	19/03/2021	19/03/2021	31/12/2026	31/12/2026	BJC Net Zero Neighbourhood Demonstrator – Brockmoor in Dudley MBC. Nov22 Approved £1.65m from within overarching £5.1m sum.
City Learning Quarter											
College of Wolverhampton Technical Centre [CoWTECHC]	FBC	WMCA Board	23/07/2021	N/A	7.75	0.00	23/07/2021	23/07/2021	31/03/2025	31/03/2025	
West Midlands Co-Investment Fund [WMCO]											
West Midlands Co-Invest Equity Fund	FBC	WMCA Board	14/01/2022	N/A	12.50	0.00	14/01/2022	14/01/2022	31/01/2033	31/01/2033	
HS2 Programme Governance											
HS2 Growth Delivery Programme Communications	SOC	SLT	20/06/2018	CRF/SOC TBC	0.33	0.33	01/04/2019	01/04/2019	30/03/2020	30/03/2020	Annual rolling programme. Reported at IB on 20/04/20, but SOC's were submitted and appraised and considered a support function. Closure Report pending.

KEY				
Actual / Forecast Start Date	0 - 3 Month Variance	3 - 6 Month Variance	6 Months + or An Issue	Complete
Actual / Forecast Completion Date	0 - 3 Month Variance	3 - 6 Month Variance	6 Months + or An Issue	Complete

N.B.
<p>Approved Start & Completion Dates: Data source comes from 1 of 3 possible options depending on the stage the project has reached within the Governance Lifecycle and are:</p> <ol style="list-style-type: none"> 1. Business Case / Change Request 2. Governance Board Approval 3. Funding Agreement / Deed of Variation